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FiscalNote

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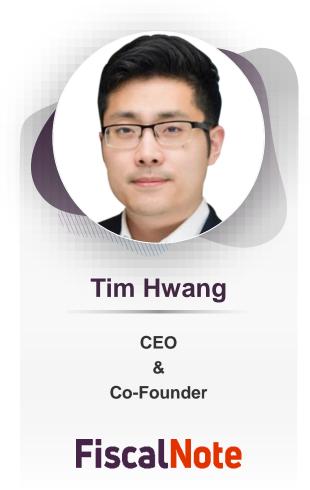
Certain statements in this presentation may constitute "forward-looking statements" within the meaning of the federal securities laws. Forward-looking statements with respect to (i) FiscalNote's projected operational performance, including relative to its competitors, (ii) trends in the enterprise information services and legal regulatory information markets, (iii) FiscalNote's strategies and plans for mergers and acquisitions, and (v) other statements regarding Duddell Street's or FiscalNote's expectations, hopes, beliefs, intentions or strategies regarding the future. In addition, any statements that refer to projections, forecasts or other characterizations of future events or circumstances, including any underlying assumptions, are forward-looking statements. 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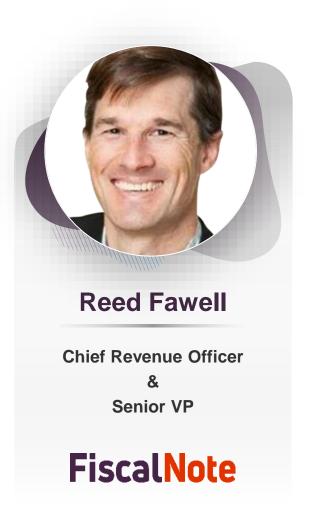
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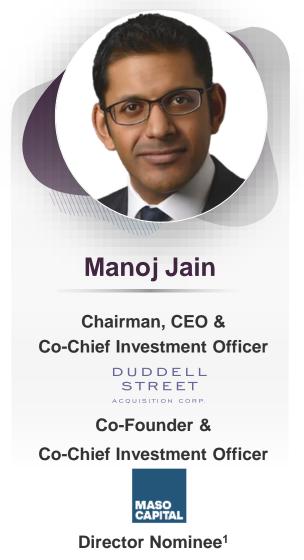


Today's Speakers









FiscalNote

Transaction Overview

FiscalNote and DSAC Are Merging To Create A Leading Legal and Regulatory SaaS Platform

FiscalNote

Al/ML and data-driven enterprise SaaS company that delivers global legal, regulatory, and policy insights and analytics

DSAC Acquisition Criteria

	Would benefit from a powerful public – private valuation arbitrage
--	--

- Led by talented and visionary management team
- Clear pathway to create organic and inorganic value post merging
- Good opportunity to unlock potential and maximize value
- Well-positioned for strong and compelling growth globally
- At an operating / growth inflection point with ability to drive improved financial performance
- Robust public company governance and framework

. L oading	Logar arra regulatory cade r latrorm
Target	FiscalNote Holdings, Inc. (Proposed ticker - NASDAQ: NOTE)
SPAC Size	• \$175MM
	\$100M fully committed PIPE
PIPE Size	Anchored by Maso Capital, an affiliate of the Sponsor
	Accelerated PIPE share registration ¹
	Enterprise value of \$1.2BN (Post DeSPAC) ²
Valuation	 Implies EV / FY22 / 23PF Sales² of 6.87x / 4.64x based on management target of \$173MM / \$256MM run-rate revenue in FY22 / 23
Backstop	 Maso Capital, an affiliate of the sponsor, will backstop any redemptions from the trust account, providing \$275MM of gross proceeds
	 Maso Capital holds ~23% of equity interest (\$40MM of \$175MM) and ~38% of voting shares in DSAC
Voting Condition	Will vote in favor of the transaction
	 ~15% of voting shares in DSAC held by public will be required to vote in favor of the transaction in order for it to be approved
Min Cash Condition	• \$190MM
Target Closing	• 1Q 2022



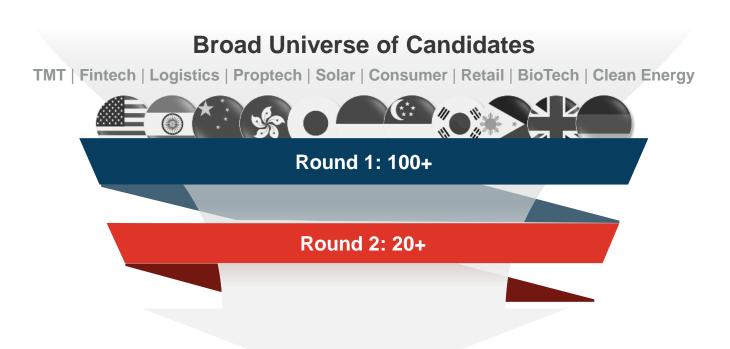
Sponsor Overview



- Hong Kong based multi-strategy investment firm since 2012
- 60+ years of combined investment, sourcing and advisory experience of management team across major geographies
- Deployed over \$20 billion of transaction capital since inception
- Capital markets expertise in pricing IPOs, secondary blocks and private placements
- Bridge gap between private / public markets
- Expertise to drive value in public market environment
- Active global SPAC PIPE participant



- Primarily held by "uncorrelated" shareholder base therefore reducing SPAC arbitrage risk
- Maso Capital anchored IPO, holding \$40MM of \$175MM SPAC
- In total, Maso Capital holds ~38% of votes reduces vote risk
- CEO Manoj Jain will join the board of the public entity as a Director¹
- Maso Capital has right to appoint an additional Independent Director¹ to the board of the public entity
- Maso Capital will backstop SPAC trust account from redemptions
- PIPE anchor



Fiscal Note

Due Diligence Process²















Agenda

- **Executive Summary**
- Investment Highlights
- Financial Snapshot
- Valuation Overview
- Appendix







Technology Delivering

Critical Legal Data

and Insights in an

Uncertain World

Boards and CEOs Face Increasing Global Regulations





"...I don't know if this is the end-all but clearly regulation relief would...help to grow private investment in US infrastructure"

— Allen's interview, 2017¹



"...People still want regulation,
security amid tech competition...
with all these competitors...we don't
forget the basic principles"

- Moynihan's interview, 2019



"...our business may be impacted
by the adoption of new tax
legislation...if we fail to... subject to
significant sanctions"

— Bradway's letter to shareholders, 2020

Uber

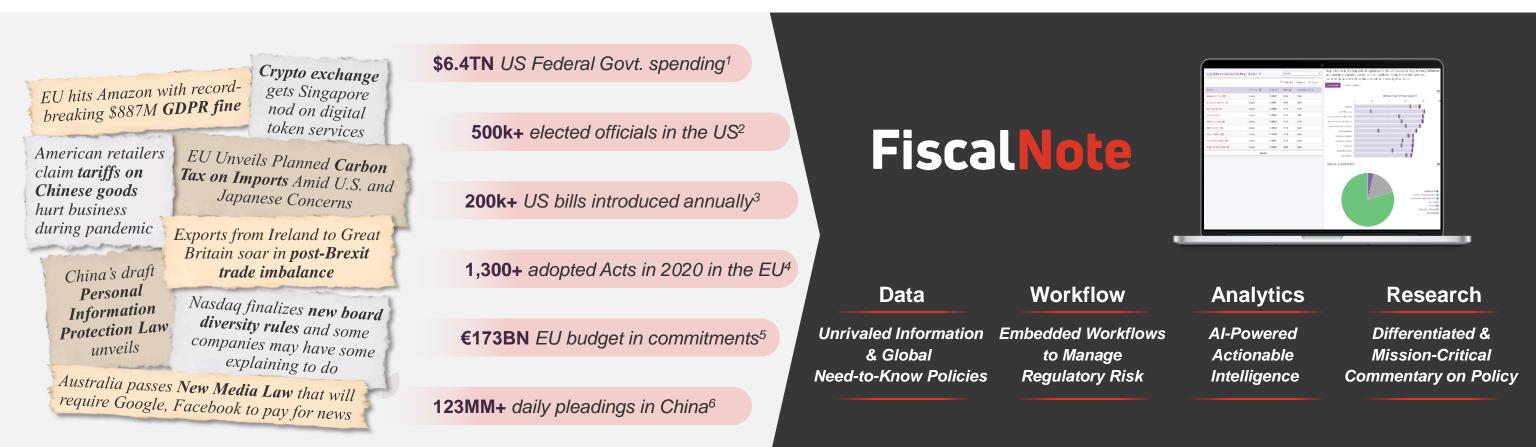
"...legal ambiguity on the status of independent workers makes it difficult for platforms like Uber ..."

- Khosrowshahi's email, 2021

~1,500 Global CEOs say regulatory and policy issues are the biggest threats to their businesses²



The FiscalNote Solution



Combining Data, Analytics & Workflow to Drive Actionable Insights



Secure Government Funding



Generate Incremental Revenue



Minimize Costs



Mitigate Reputational Risk



Category Creator



Crucial technology and embedded workflows on the desks of the world's decision makers

Scale Player with Global Footprint





3,000+ Subscription customers³



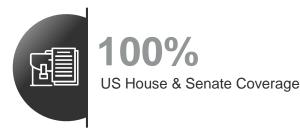




Years in operation⁵



~650
Personnel globally⁶







101%NRR⁷ for subscription products in Q2'21⁸



4.2X
LTV/ CAC⁹ for subscription products In 2020

Note: (1) Core legacy products as of June 30, 2021; (2) Denotes countries with data coverage in one or more platforms; (3) Number of customers with active subscription revenue as of June 30, 2021, including all acquired entities; (4) Refers to the 2022 revenue, pro forma'd with full year run rating of acquisitions made that year. (5) Denotes the years operating as FiscalNote. Acquired companies have maintained decades long client relationships; (6) As of Sep 30, 2021; (7) Net Revenue Retention ("NRR") is defined as the percentage of recurring revenue retained from existing customers over a defined period of time, including downgrades and reductions, plus expansions. Not including data from FactSquared or any acquired company from 2021; (8) Calculated as percentage of retained subscription revenue from the beginning of Q2'21 to the end of Q2'21; (9) LTV refers to lifetime value and CAC refers to customer acquisition costs.



Clear Value Proposition

Government Agencies

Secure government funding to support national security and engage in global diplomacy







\$63BN³

\$695BN1 \$64BN²

2020 Budget Allocation

Corporates

Navigate increasingly complex regulatory landscape on key issues such as ESG, data privacy and anti-trust, and streamline access to legal information







\$94BN⁴

\$69BN⁵

\$143BN⁶

2020 Revenue

Non-Profits

Advocating to elected officials to ensure access to funding and protection of interests









~3MM7

~6MM8

~1.4MM9

Members





Cost Saving

- Cut back on contracts with 57 trade associations
- Achieved an annual cost savings of \$4 million



- Leveraged more than 365k grassroots activities through advocacy solutions
- Retained \$300 million in federal arts & humanities funding

Connecting policy-making participants to a 360 degree view of critical information and data



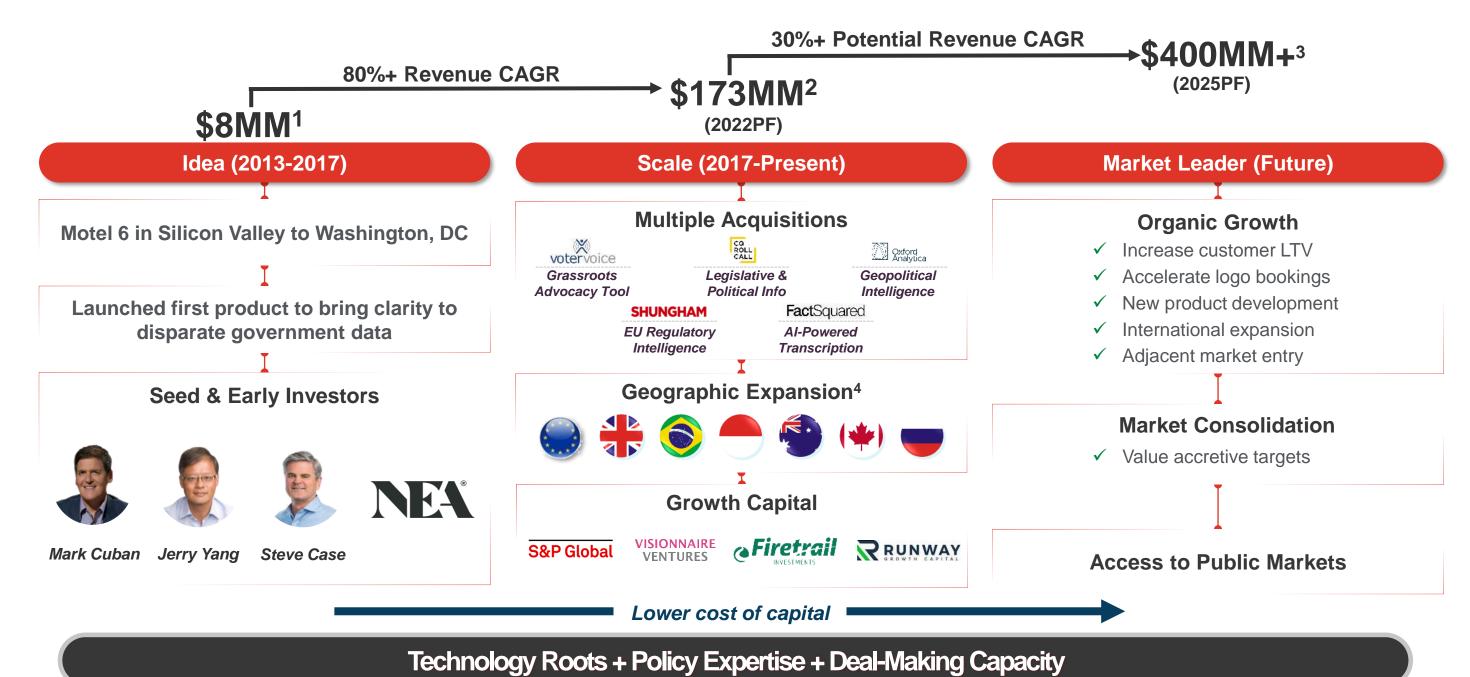
Resilience and Relevance During COVID-19



FiscalNote helps public and private sector clients navigate unpredictable issues in an increasingly uncertain world



Idea to Market Leader







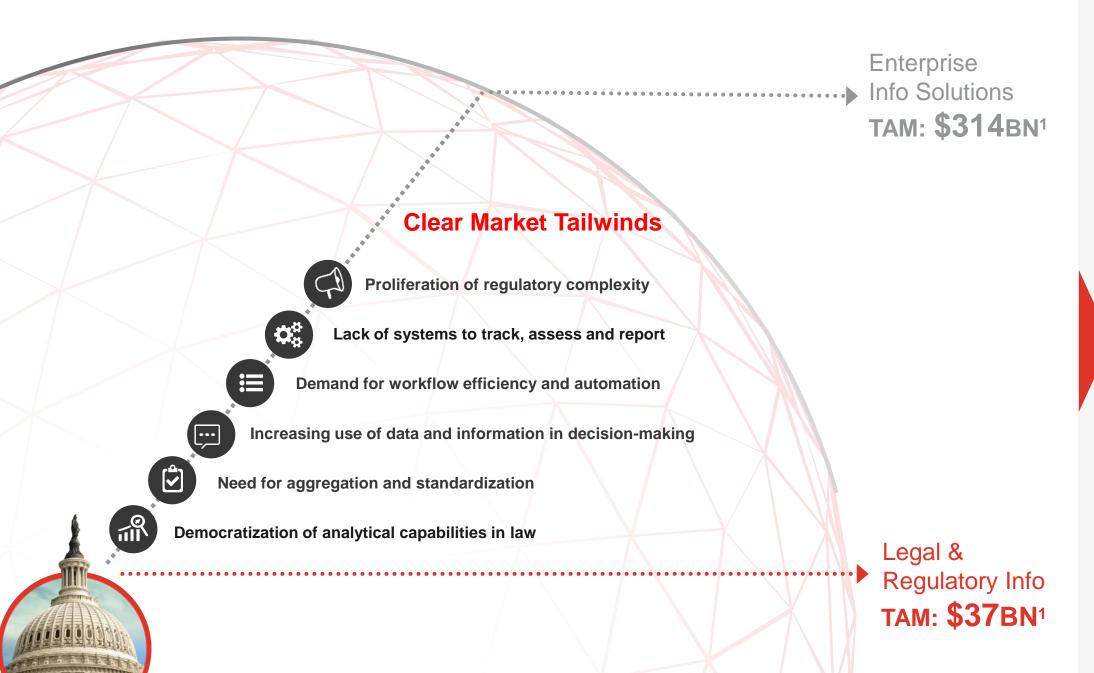


Investment Highlights

Massive Market Diverse Blue Chip Prolific Opportunity Customer Base M&A Powerhouse 03 OA Al and Data-Driven **Multiple Avenues Visionary** of Organic Growth Workflow **Management Team**



1 Large and Expanding Market Opportunity



FiscalNote's Approaches to Drive Long-term Growth

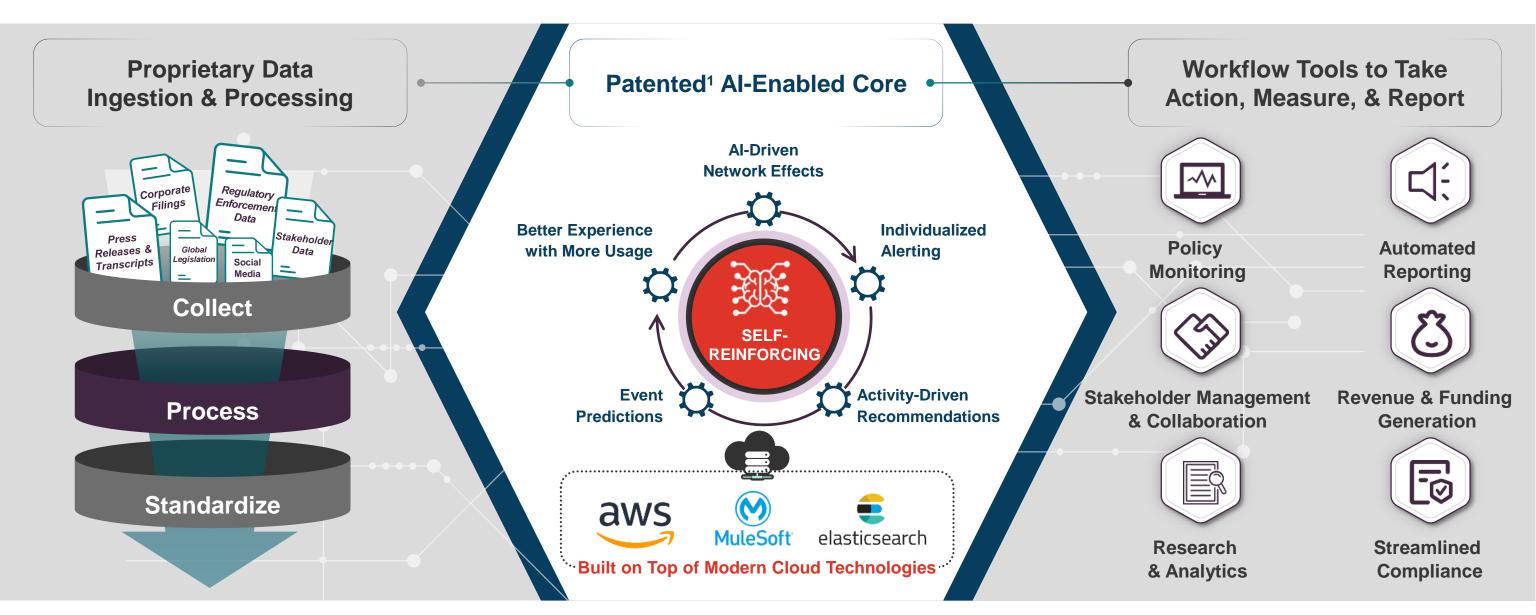
- 1 Increasing Sales Capacity
- Stronger Land & Expand
- International Market Growth Vast Opportunity in EU & APAC
- New Logo Acquisition from Additional Segments
- Expansion of Data Assets & Proprietary Technology
- Further Investments to Drive Retention & Customer Relationships

61%² YoY new logo bookings in Q3 2021

Note: (1) Outsell: Market landscape (as of August 12, 2021), denotes TAM of 2020; (2) Total Contract Value of both subscription and one-time revenue that were booked from new clients in quarter, excluding smaller scale revenue streams such as photo licensing and books sales. Does not include new bookings from acquired companies in 2021.



2 Al and Data-Driven Workflow



Scalable platform to add new products, reduce time to market, build modern interfaces and create competitive differentiation



Proprietary Technology Stack

FiscalNote's Proprietary Technology...

...Leading to Superior Outcomes for Customers

Powerful ingestion
engine with query
suggestion and expansion
enables high-speed
collection and validation
of data

Structured, standardized, and automated industry classification and subdocument labeling

050

Connect Data

Cross the silos between data sets and professionals to create relationships between structured and unstructured data



Augment Workflows

Integrate AI into existing human-driven processes with appropriate level of automation to reduce time and cost



Data processor synthesizes raw information into standardized format Analysis and trends
summarization allows for
identification of potentially
relevant data and content
that may not have matched
user-specific query



Defensible Technology

Technical complexities in legal space require deep technology expertise and policy and legal expertise



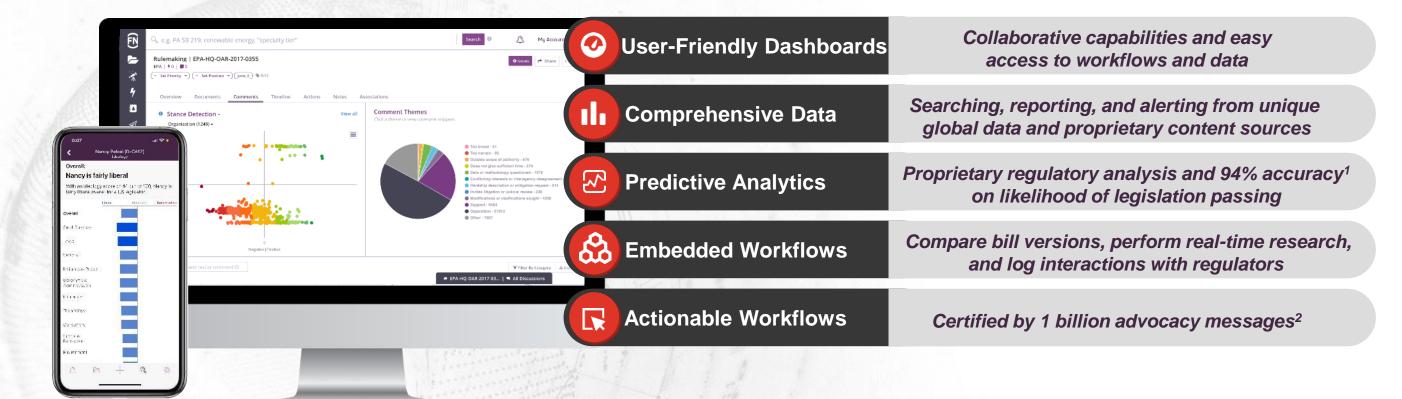
Data Network Effects

Products' value increases via insights gained by automatically mapping usage data

Building blocks for FiscalNote's vision to become a next generation data company leveraging AI to rapidly deliver new datasets and enhance workflow tools



2 Sifting Through the Chaos



These tools are essential so we have our finger on the global pulse of public policy activities.

People were blown away by how quickly I learned about the bill and how fast I was able to act.

Without FiscalNote's advocacy tools, we would not have been able to get our message out. Our members and the public could make their voices heard in 30 seconds.







60% of the time when users save a piece of legislation or regulation, they were first alerted to it by FiscalNote's proprietary recommendation engine³



3 Blue Chip Diverse Client Base



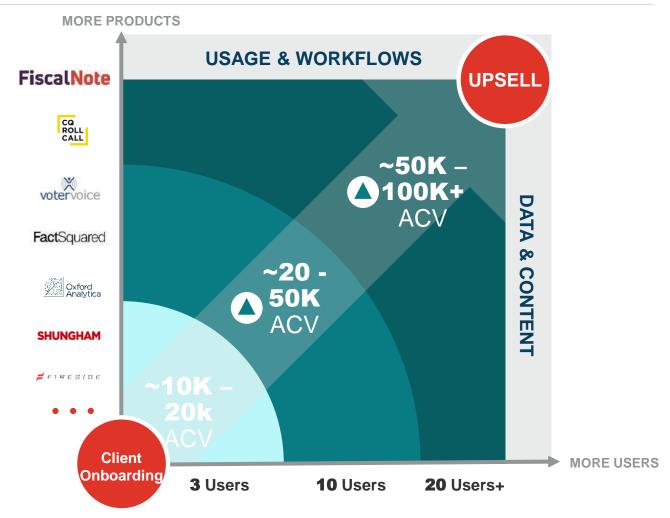
Relied upon and recognized across major public and private sector customers



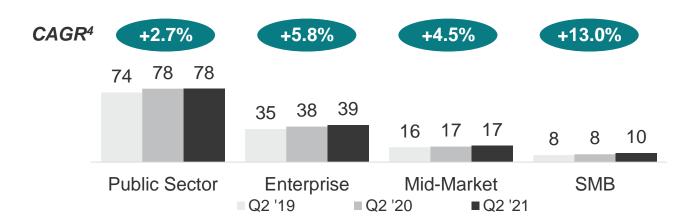


"Land and Expand" Strategy Fueled by Cross & Upsell

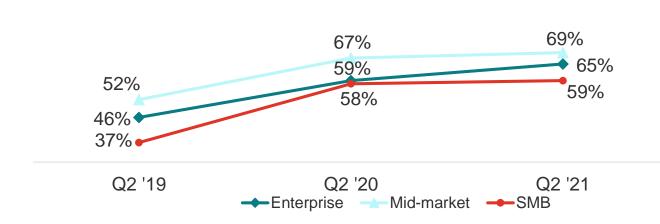
Upselling Potential Enabled by User and Product-Based Pricing



Increasing Customer Spending - AAV^{1,2} (\$000s)



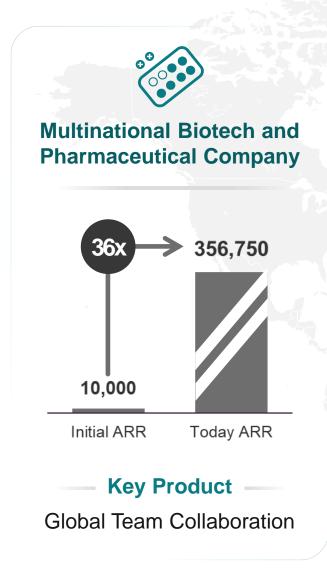
Private Sector Staying Longer - Multi-Year Contracts % of ARR³

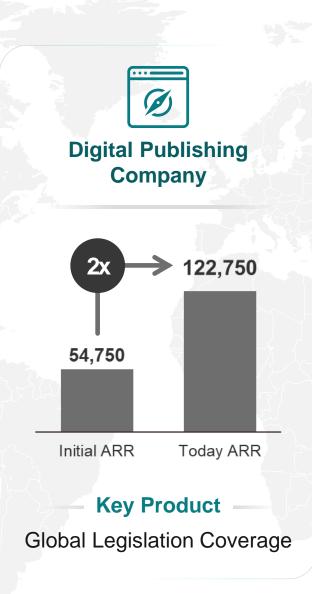


Customers spending more and staying longer for mission-critical insights



4 Customer Growth Stories





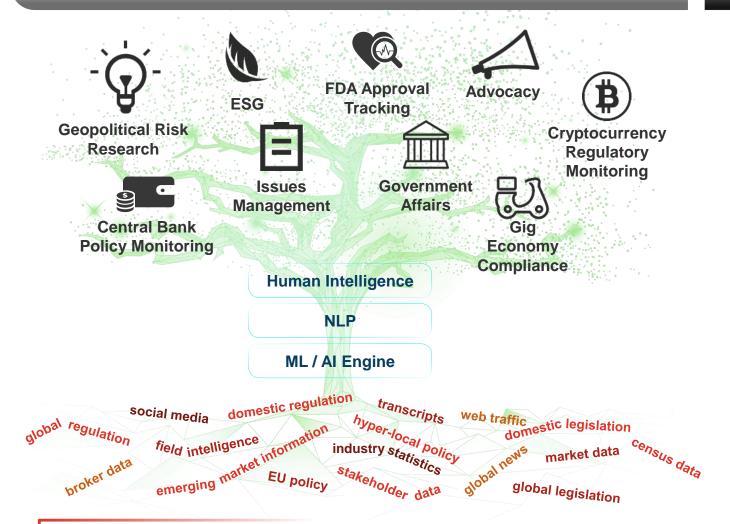




25

4 Leveraging Core Technology for Organic Product Growth

New Adjacent Market Opportunities



Potential for long term investment in commercialization of Al technology and alternative data

Regulated Sectors of the Future



Autonomous **Driving**



Gig Economy



US-China Relations



Cryptocurrency Compliance



Online **Sports Betting**



Cybersecurity



Diversity & Inclusion



Cannabis



Telehealth

Leverage strengths in scaling data and workflow to develop vertically integrated solutions for high growth regulated sectors of the future



ESG is Just the Tip of the Iceberg

Mapping ESG regulation...



Companies need to know the regulatory landscape... Regulations will always supersede the voluntary framework.

Dr. Jean Rogers, Founder of the Sustainability Accounting Standards Board (SASB)



I believe the SEC should step in when there's this level of demand for information relevant to investors' decisions.

Gary Gensler, Chairman of the U.S. Securities and Exchange Commission

...against enterprise data to produce actionable insights

Leveraging FiscalNote's Portfolio



Al-driven, real-time ESG & Carbon Management SaaS platform

FactSquared

Al-enabled transcription around government, finance & alternative data



Geopolitical analysis & advisory powered by a worldwide network of experts

Replicable strategies to leverage diverse customer base and technology to tap into other regulated sectors of the future



Prolific and Disciplined M&A Machine

Key Statistics¹

15

Completed acquisitions since 2015

~\$35MM

Incremental M&A run-rate revenue in 2021

9

Deals in 2021

1,300+

Clients acquired through M&A LTM

3

New international operational footprints 2021 YTD (UK, AU, SG)

Selected M&A Integrations

2017

SHUNGHAM

- Geographic expansion + broadening of global information set
- ~14% CAGR in ARR since acquisition

2017



- Broadened critical capacity in advocacy technology
- ~23% CAGR in ARR since acquisition

2020

FactSquared

- Reduced cost + incremental capability
- Millions of dollars of future outsourced vendor expenses expected to be saved through Al-powered transcription
- Core technology contributes to other R&D initiatives

2021



- Geographic expansion
- Broadened critical capability
- Turnaround from negative growth
- Securing long-term global contacts and enhancing cross-selling capabilities



5 New Capital to Accelerate Growth



Proven Strategies

- ✓ Playbook for acquisition and integration
- Track record of value creation through acquisition of datasets and cross / upselling key customer segments
- Dedicated team of M&A professionals
- Well-supported by CFO, GC and internal stakeholders

Key Winning Factors

- ✓ Transaction structure
- Alignment of interests
- Scale and platform benefits
- Culture
- ✓ Non-competitive situations (i.e. not auctions)

Criteria

- Deeply embedded customers
- Large market share
- Limited strategic options
- High subscription revenue streams
- Ability to cross-sell / up-sell
- Sub-sectors with competitive fragmentation

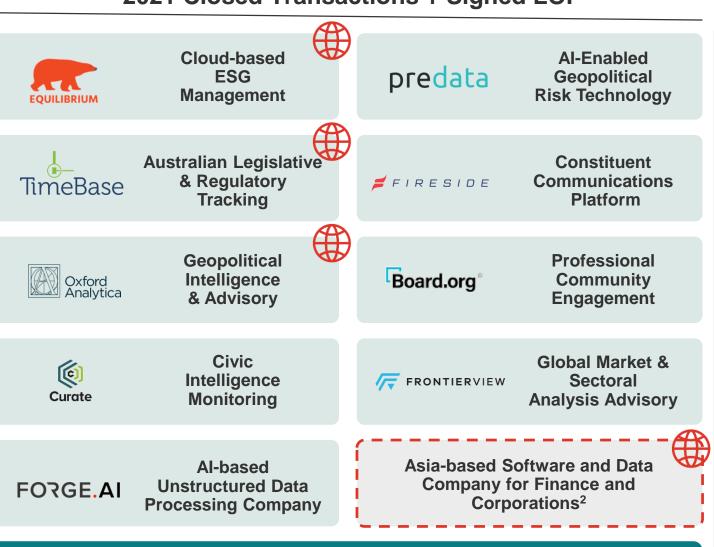
Capital has been the historical handbrake on M&A — transaction will further accelerate prolific pace of M&A



5 Strong Pipeline of Imminent Targets

2021 Closed Transactions + Signed LOI

Sample Discussions



Government Affairs Management

Platform for Voters in the US

South America-based Legislative / Regulatory **Tools and Tracker**

Regulatory Intelligence

Europe-based Political Data & Monitoring

Provider of Key Government, Business, & Media Stakeholder Data



EMEA Legislative & Regulatory Intelligence **News / Analysis on US** Government **Operations**

Global Policy and Financial Markets Analysis

Acquired (~\$35.4MM) + Potential (~\$1.5MM) PF Revenue:



International Targets

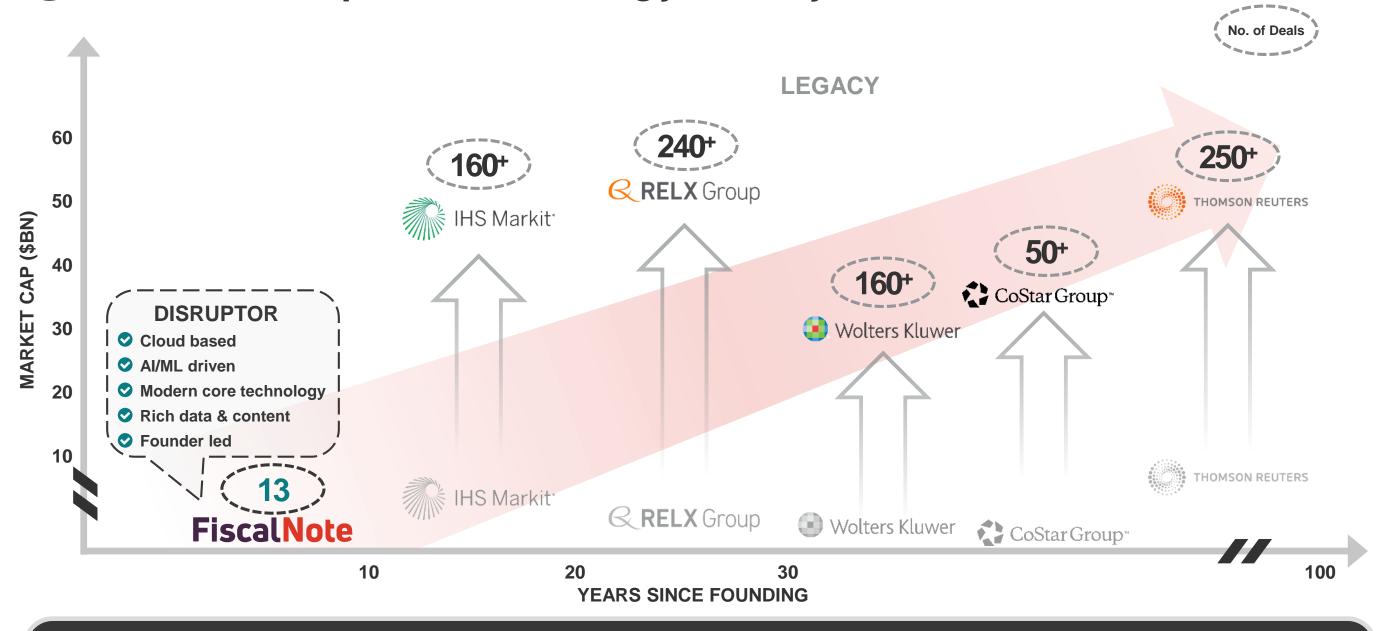


Signed LOI

Potential PF Revenue: ~\$135MM¹



Proven Corporate Strategy of Buy, Build, and Grow



Building a disruptive global data company in a new era of technology



Visionary, Founder-led Team with Strong Track Record



Tim Hwang Chief Executive Officer Co-Founder









Krystal Putman- Garcia Chief Marketing Officer GM of Advocacy







Jon Slabaugh **Chief Financial Officer SVP, Corporate Development**













Jennifer Yi Boyer SVP - Diversity, Equity and Inclusion **Chief People Officer**







Josh Resnik General Counsel, SVP **Chief Content Officer**







Dr. Vlad Eidelman **Chief Scientist Head of AI Research**







Reed Fawell SVP **Chief Revenue Officer**







Paul Donnell Chief Accounting Officer







Operating Businesses at Scale

Public Company Experience

Executing **M&A Deals**

Silicon Valley Experience

Inside DC Experience







Forbes 30 Under 30



Goldman Sachs 100 **Most Intriguing Entrepreneurs**





Forbes Best Startup Employers



Global Network of Advisors and Investors

Diverse Background & In-depth **Expertise**







VISA

© CEB

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CISCO







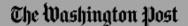
















Heidi Dubois Executive Vice President & Head of ESG of Edelman



Adrian Fenty Special Advisor at Andreesen Horowitz: Former Mayor of Washington, D.C.



Ron Gula Founder and former **CEO of Tenable**



Carlos Gutierrez Former CEO of Kellogg Former United States **Secretary of Commerce**



Dr. Glenn Hubbard Dean of Columbia B. School Former Chair. White House **Council of Economic** Advisors



Bruce Mehlman Former Assistant Secretary of Commerce, Lead Lobbyist for Cisco Systems, General Counsel to the NRCC



Tom Monahan Former CEO of **CEB**



Daniel Nadler Founder and CEO of Kensho (acquired by S&P Global)



Naoko Okumoto Former VP at Yahoo! (founded and led Yahoo! Japan JV), **Managing Director of Mistletoe** (family office Taizo Son)



Dr. Jean Rogers Founder and former CEO/Chair of SASB



Alec Ross Former Senior Advisor for Innovation to Secretary of **State Clinton**



Kevin Rudd Former Prime Minister of Australia



Joe Saunders Former CEO of Visa



John Suh Former CEO of LegalZoom



Katharine Weymouth Director at Graham Holdings, Former Publisher of **Washington Post**

Backed by Influential List of Equity Investors and Funds



























>\$255MM² Total funding raised

\$1.0BN³ Valuation last round







Supported by Loyal Customers Driving Predictable Revenue



55%

FY21-23PF Revenue Growth Rate¹

Rapid, Sustainable Growth

Revenue

\$173MM

FY22PF1

High Margin

82%

FY22PF Gross Margin²

Improving Margins and Operating Leverage

Near-Term Profitability

2023

EBITDA Positive

Sticky Customer Base

101%

Q2' 21 Net Revenue Retention³

Supported by Loyal Customers

Satisfied Customers

> 95%

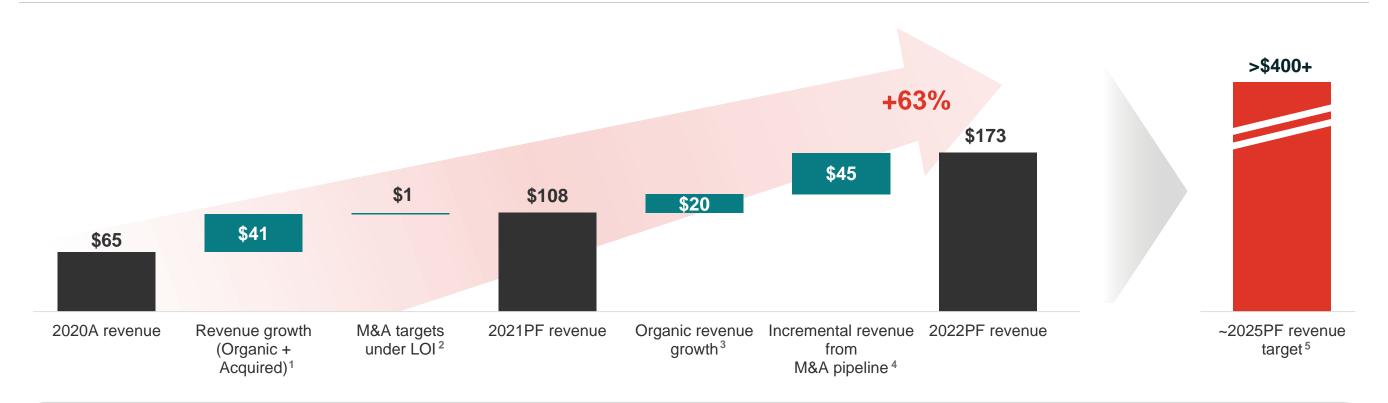
Customer Satisfaction Rate



Rapid, Sustainable Growth...

Self-reinforcing combination of organic initiatives and M&A fueling durable and visible growth pathway

Revenue (\$MM)

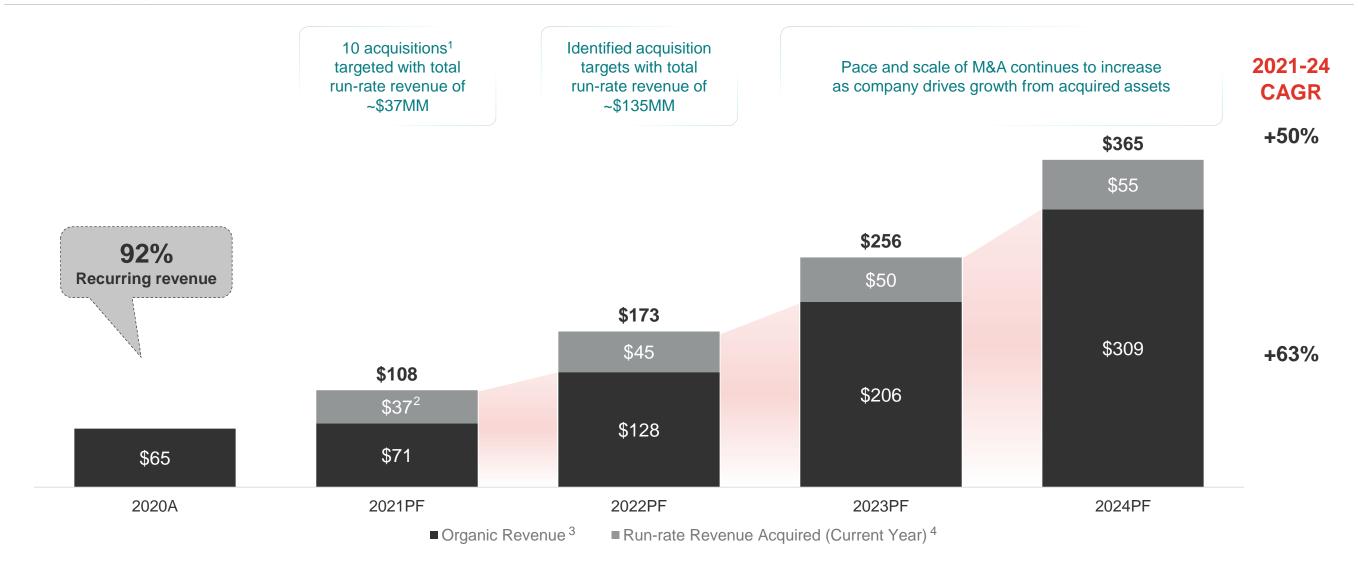


Management's target: 15-20% ARR organic growth + >25% growth from M&A activity in pathway to \$400MM+



... supported by organic growth and M&A

Revenue by Type (\$MM)



Note: (1) 9 completed acquisitions in 2021 + 1 M&A under LOI; (2) Includes ~\$35.4MM of run-rate revenue from targets acquired by Nov 30, 2021 and ~\$1.5MM of run-rate revenue from one target under LOI; (3) Depicts organic revenue from legacy platform and acquisitions completed in the previous year; (4) Represents run-rate revenue acquired during the year of acquisition. For 2021, this represents 9 M&A targets acquired by Nov 30, 2021 and 1 other target under LOI. Run-rate revenue figure depicted for 2021. For 2022 to 2024, incremental acquired pipeline is based on a robust pipeline identified by management, with a 30% probability weighting as a margin of safety. Figures during the year of acquisition are based on run-rate values and not recognized.



A Highly Efficient Business Model at Scale

	FY21E	Long-term Scale (Expected)	Key Drivers
Gross Margin ¹	82%	~88%	High incremental margins
Sales & Marketing	31% 51% contribution margin	~20% 68% contribution margin	Seller productivity; using automation for sales operations and CRM
Research & Development	25%	~13%	Unified platform for quicker integration of new products/acquisitions
Editorial	20%	~12%	Economies of scale in editorial and licensing
General & Administrative	27%	~12%	Focus on operational excellence and M&A synergies
EBITDA Margin	(21%)	~30%	
		+ ~10-15% Organic Growth =Rule of 40%	







Transaction Summary

Valuation In-Line with Last Funding Round

Sources & Uses

Debt Paydown

SPAC Sponsor

Total Uses

Cash on Balance Sheet

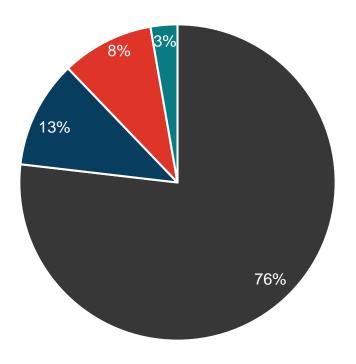
Transaction Expenses

Sources	\$MM
Cash in Trust ¹	175
Private Placement (PIPE)	100
SPAC Sponsor	44
Existing Shareholder Rollover	1,000
Total Sources	1,318
Uses	\$MM
Existing Shareholder Rollover	1,000

Illustrative Pro Forma Valuation

Pro Forma Valuation	\$MM, except per share data
Share Price (\$)	10.00
Shares Outstanding ²	132
Pro Forma Market Capitalization	1,318
Pro Forma Net Debt	(130)
Pro Forma Enterprise Value	1,188
EV / FY22PF Sales ⁴	6.87x

Illustrative Pro Forma Ownership at Close³



Illustrative Pro Forma Capital Structure

(\$MM)	Oct-21	Adjustments	Pro Forma at Close
Cash & Cash equivalents	32	118	151
Total Indebtedness ⁵	147	(127)	21
Total Debt	147		21
Net Debt	115		(130)

127

44

118

30

1,318

- Existing FN Shareholders
- Public SPAC Shareholders
- PIPE Investors

4.64x

■ SPAC Sponsor

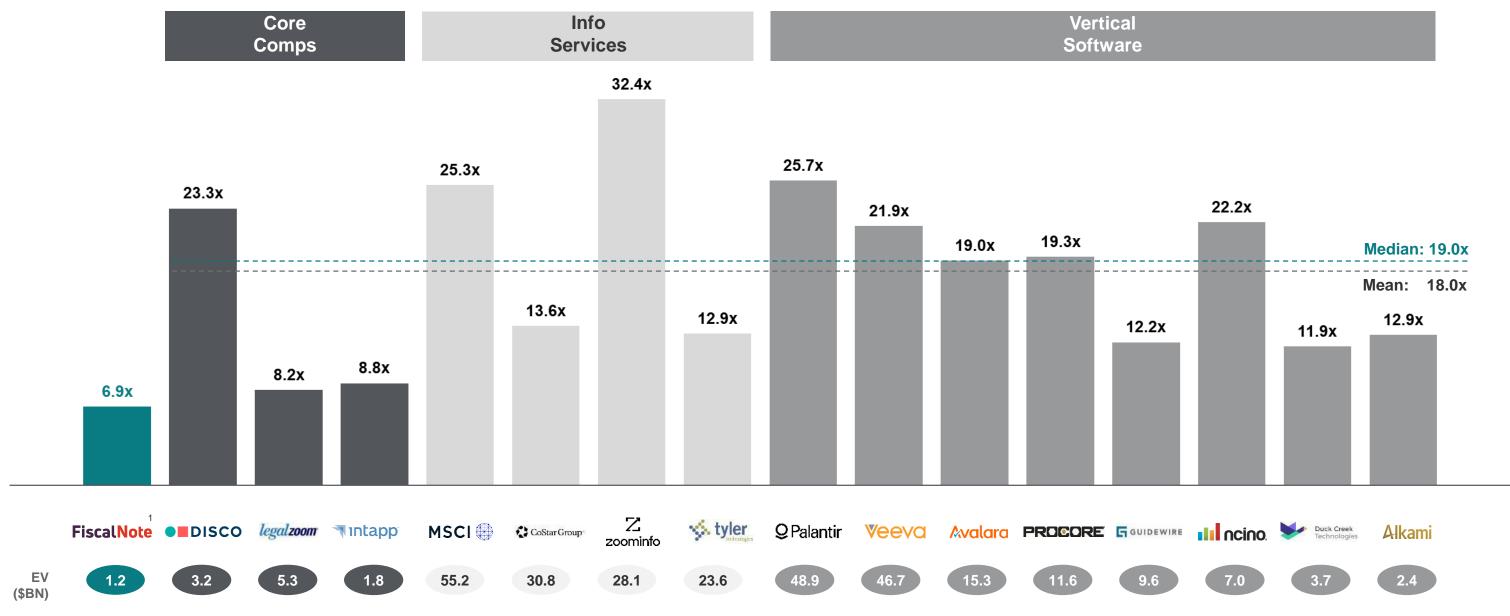
Note: (1) Cash in trust is 100% backstopped by the SPAC Sponsor and its affiliates; (2) Excludes seller earnout of 3% of shares outstanding at closing of transaction at each of \$12.5 / \$25 / \$25 / \$25; (3) Pro forma ownership excludes the impacts of public and private warrants held by the SPAC shareholders and the SPAC sponsor. Does not reflect percentages of voting rights, which will be impacted by dual class structure to be adopted whereby certain Existing FiscalNote Shareholders such as co-founders are expected to hold high vote Class B common stock as set forth in the definitive business combination agreement, while public shareholders are expected to hold Class A common stock which carries one vote per share; (4) Based on FY22PF and FY23PF revenue and pro forma enterprise value. (5) Excludes approximately \$15mm of fees and repayment costs.

EV / FY23PF Sales⁴



Attractive DeSPAC Valuation Relative to Peers

2022E EV / Sales



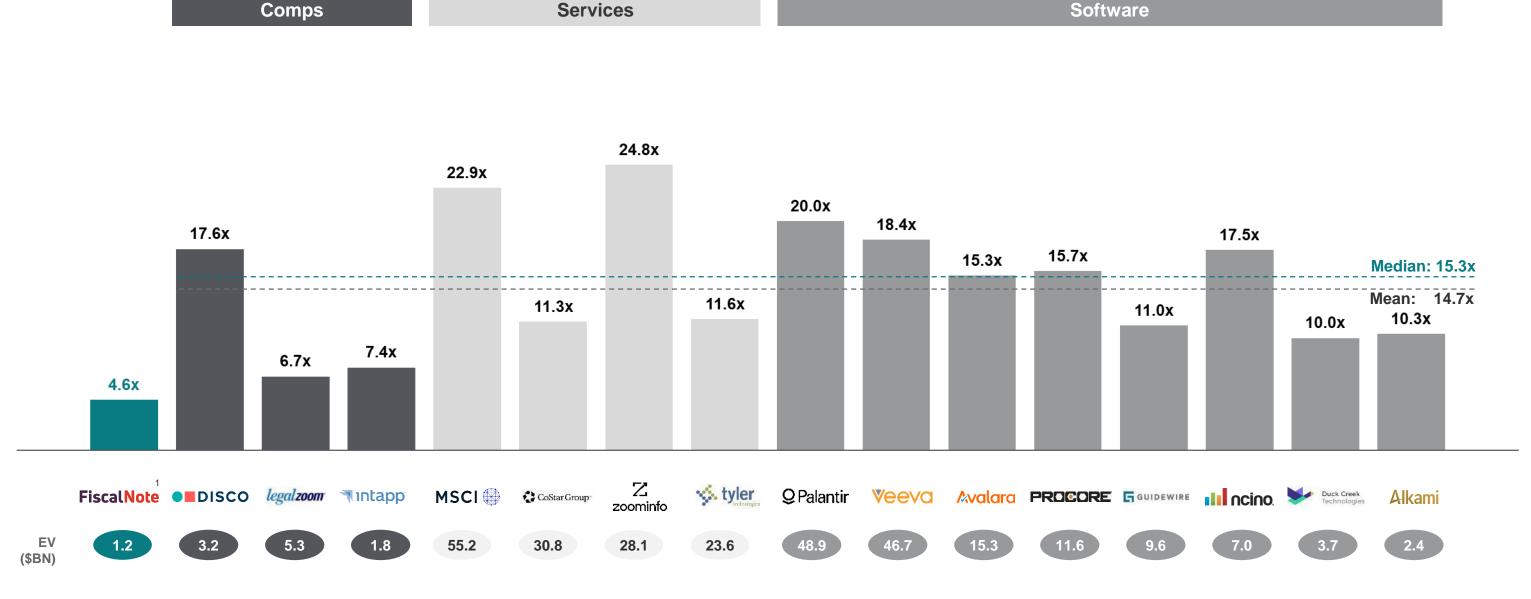


Attractive DeSPAC Valuation Relative to Peers (Cont'd)

Info

2023E EV / Sales

Vertical

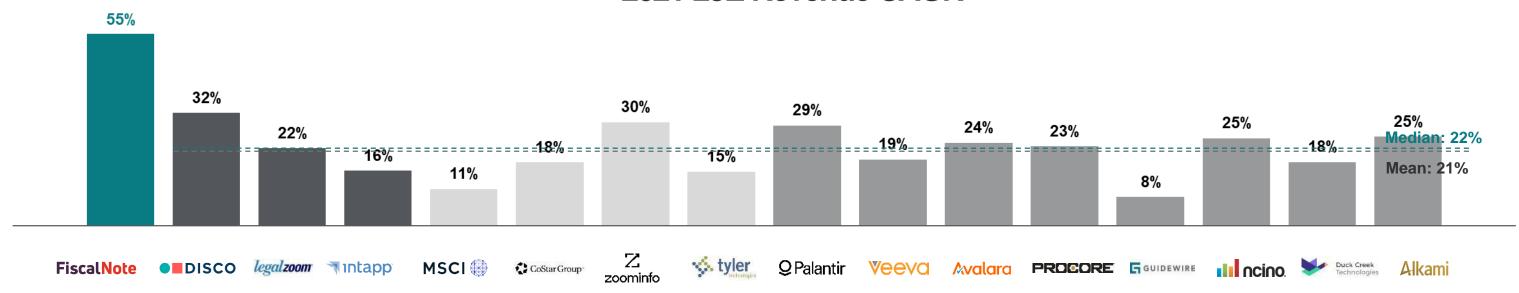




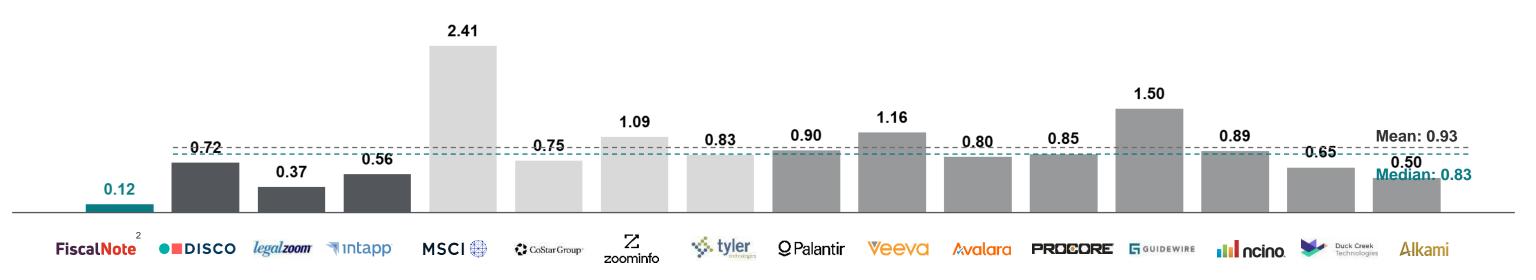
Core

Operational Benchmarking

2021-23E Revenue CAGR



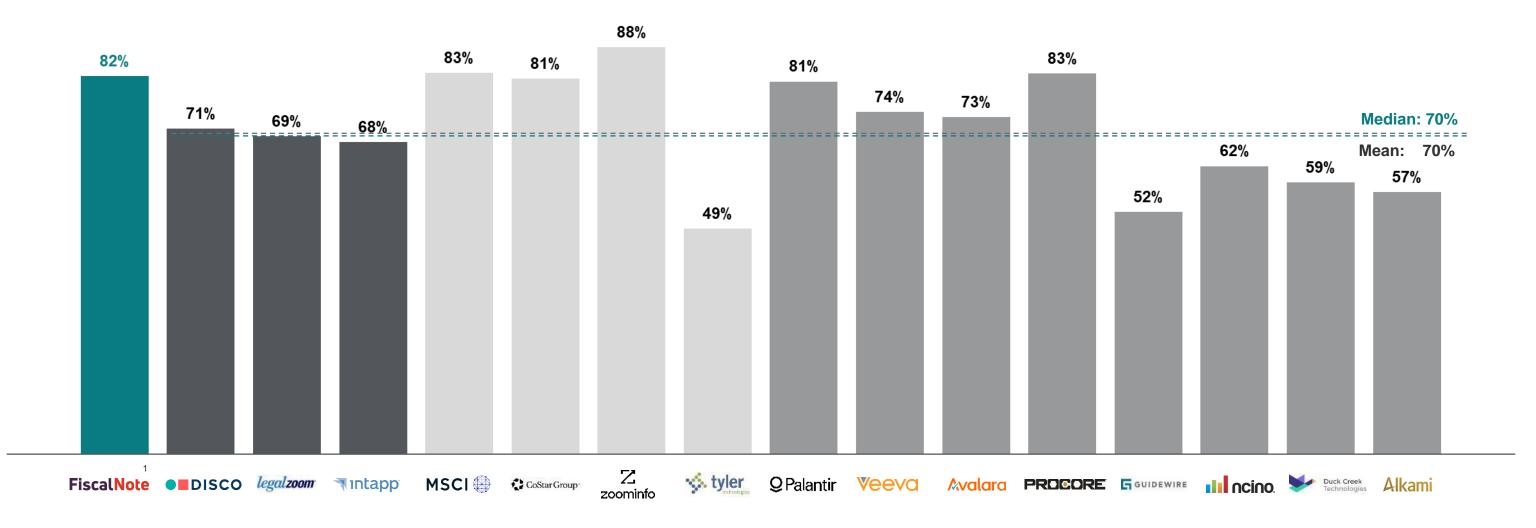
Growth Adjusted 2022E EV / Sales¹





Operational Benchmarking (Cont'd)

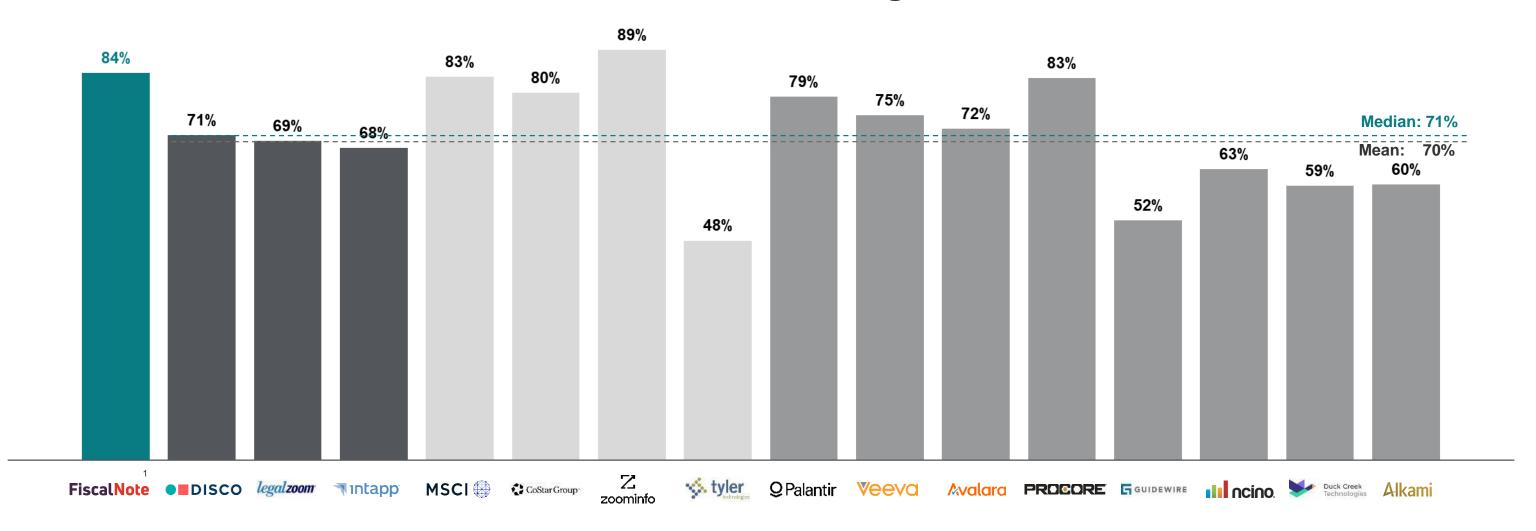
2022E Gross Margin





Operational Benchmarking (Cont'd)

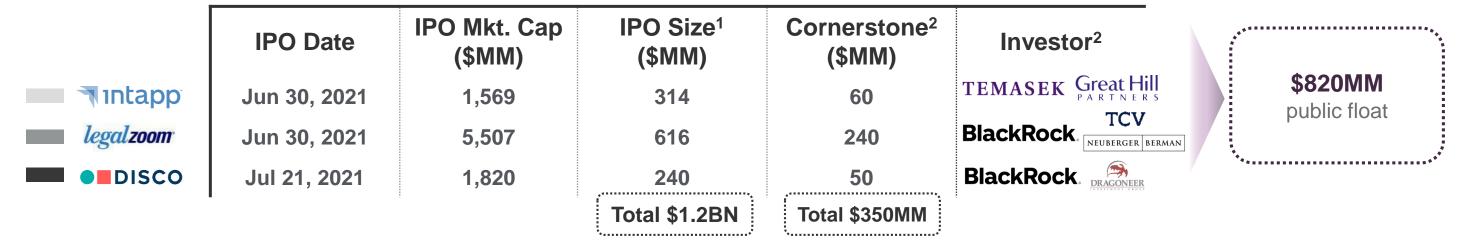
2023E Gross Margin



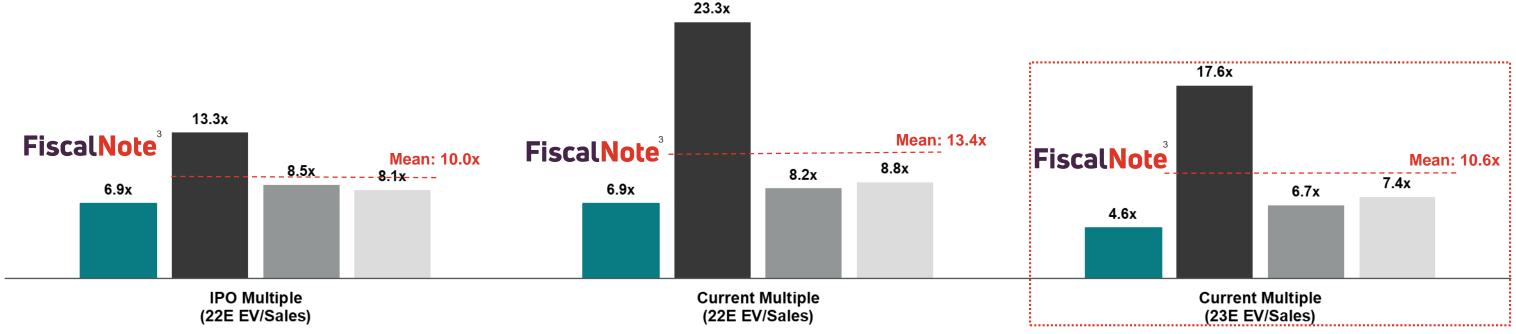


LegalTech - Existing Institutional Buy-side and Sell-side Following

Limited Investable Public Float



Attractive Entry Multiple Provides Margin of Safety and Re-rating Potential





Why Duddell Likes FiscalNote – "Elegance in its Simplicity"

Category creator that can turbo charge consolidation - no longer capital constrained Ready to scale with multiple growth vectors: SaaS flywheel, adjacent verticals, geographic expansion Precedent value creation in information services sector: base + bolt-ons **Fundamental** Founder-led management - conservative by nature, with "beat and raise" mentality **Fiscal Note** Credibility through high quality venture capital and strategic led funding rounds Public market institutional demand for LegalTech - visible listed peers with limited investable float Structural & **Technical** Track record and familiarity from Maso's prior investment experience in company Seller earnout at \$12.5 / \$15 / \$20 / \$25 and sponsor commitment provides alignment with shareholders Valuation margin of safety - execution leads to a potential equity re-rating

Great Company | Attractive Valuation | Right Structure



Thank You







Glossary

- AAV: Average Account Value is the total ARR at a point in time divided by the number of active accounts
- ACV: Annual Contract Value on any single account. Some large accounts have multiple contracts within that account, therefore the ACV is the annualized sum of those contracts
- Al: Artificial intelligence (Al) refers to the simulation of human intelligence in machines that are programmed to think like humans and mimic their actions
- ARR: Annual Recurring Revenue (ARR) is the value of the contracted recurring revenue components of term subscriptions normalized to a one-year period
- Booking: A booking refers to when a customer books the Company's products and services and commits to the orders
- CAC: CAC, or customer acquisition cost, measures the cost related to acquiring a new customer
- LTM: Referring to period consisting of the previous twelve (12) months
- LTV: LTV, or lifetime value, measures customer's revenue generated over their entire relationship with a company
- LTV/CAC: The LTV/CAC ratio compares the value of a customer over their lifetime, compared to the cost of acquiring them
- ML: Machine learning (ML) is a branch of artificial intelligence and computer science which focuses on the use of data and algorithms to imitate the way that humans learn, gradually improving its accuracy
- NRR: NRR (Net Revenue Retention) is defined as the percentage of subscription revenue retained from existing customers over a defined period of time, including downgrades and reductions, plus expansions
- PCAOB: The Public Company Accounting Oversight Board (PCAOB) is a nonprofit corporation created by the Sarbanes–Oxley Act of 2002 to oversee the audits of public companies and other issuers in order to protect the interests of investors
- Pre-money valuation: A pre-money valuation refers to the value of a company before it receives other investments such as external funding or financing
- Rule of 40: Rule of 40 is a common metric to measure the performance of SaaS companies. If Revenue Growth + EBITDA Margin > 40%, a SaaS companies is deemed competitive
- YTD: Year to date (YTD) refers to the period of time beginning the first day of the current calendar year or fiscal year up to the current date



Non-GAAP Reconciliations

	Actual	Forecast	Forecast	Forecast	Forecast
	2020	2021	2022	2023	2024
Revenue	\$65.2	\$106.4	\$126.2	\$151.3	\$187.3
Gross Profit	\$52.5	\$84.9	\$103.3	\$126.8	\$160.0
Adjusted to exclude the following:					
Stock based compensation	0.0	-	-	-	-
Dep & Amort	3.0	2.1	1.9	1.8	1.5
Non - GAAP Gross Profit	\$55.6	\$86.9	\$105.3	\$128.5	\$161.5
Operating Income	(\$26.7)	(\$38.8)	(\$25.7)	(\$4.8)	\$21.4
Adjusted to exclude the following (incl. the portion related to cost of revenue)					
Stock based compensation	1.0	-	-	-	-
Dep & Amort	11.5	13.8	14.6	15.0	15.2
IPO / SPAC	-	3.1	-	-	-
M&A	-	0.5	0.5	0.5	0.5
Litigation	-	1.2	1.2	1.2	1.2
Non GAAP Operating Income (Adjusted EBITDA)	(\$14.2)	(\$20.1)	(\$9.4)	\$11.9	\$38.3
Adjusted EBITDA (%)	(22%)	(19%)	(7%)	8%	20%



Financial Model Summary

(\$mm, except where noted)	FY19A	FY20A	FY21E	FY22E	FY23E	FY24E	2021-24 CAGR
Revenue							
Organic							
Current Organic	66	65	71	81	93	112	
Completed Deals in 2021	-	-	35	45	58	76	
Under LOI ¹	-	-	1	2	3	6	
Total	\$66	\$65	\$108	\$128	\$155	\$193	21%
% growth		(1%)	66%	19%	21%	25%	
Future Acquisitions ²	-	-	-	45	102	172	
Total PF Revenue (inclusive of Acquisitions) ³	\$66	\$65	\$108	\$173	\$256	\$365	50%
% growth		(1%)	66%	61%	48%	42%	
Cost of Sales ^{3,4}	\$13	\$13	\$22	\$31	\$40	\$53	34%
Total PF Gross Profit (inclusive of Acquisitions) ³	\$53	\$53	\$86	\$143	\$216	\$312	54%
% margin	80%	81%	79%	82 %	84%	85 %	
Adjusted EBITDA (Organic only) ^{4,5}	(\$13)	(\$14)	(\$20)	(\$9)	\$12	\$38	
% margin	(19%)	(22%)	(19%)	(7%)	8%	20%	



Risk Factors

Risks Related to FiscalNote's Business

- FiscalNote has recently experienced rapid growth that may not be indicative of future growth, which makes it difficult to forecast its revenue and evaluate its business and prospects.
- If FiscalNote fails to manage its growth effectively, its business, financial condition, results of operations and prospects could be materially and adversely affected.
- FiscalNote has a history of net losses, anticipates increasing operating expenses in the future, and may not be able to achieve and, if achieved, maintain profitability.
- FiscalNote generates a significant percentage of its revenues from recurring subscription-based arrangements, and if it is unable to maintain a high renewal rate, its business, financial condition, results of operations and prospects could be materially and adversely affected.
- If FiscalNote is unable to attract new customers, retain existing customers, expand its products and services offerings with existing customers, expand into new geographic markets or identify areas of higher growth, its revenue growth and profitability will be harmed.
- FiscalNote's efforts to expand its service offerings and to develop and integrate its existing services in order to keep pace with policy, regulatory, political and technological developments may not succeed.
- A principal focus of FiscalNote's business strategy is to grow and expand its business through acquisitions. FiscalNote may not be able to successfully identify attractive acquisition opportunities or make acquisitions on terms that are satisfactory to it from a commercial perspective.
- FiscalNote may not realize expected business or financial benefits from acquisitions or integrate acquired businesses in an efficient and effective manner, or such acquisitions could divert management's attention, increase capital requirements or dilute stockholder value and materially and adversely affect FiscalNote's business, financial condition, results of operations and prospects.
- FiscalNote recognizes revenues over the term of the agreements for its subscriptions and, as a result, there is often a lag in realizing the impact of current sales or cancellations in reported revenues by FiscalNote, and a significant downturn in FiscalNote's business may not be reflected immediately in its operating results.
- FiscalNote's sales cycles are variable, depend upon factors outside its control, and could cause it to expend significant time and resources prior to generating revenues.
- FiscalNote may experience fluctuations in its quarterly and annual operating results.
- If FiscalNote has overestimated the size of its total addressable market, FiscalNote's future growth rate may be limited.
- FiscalNote relies on third parties, including public sources, for data, information and other products and services, and FiscalNote's relationships with such third parties may not be successful or may change, which could adversely affect its results of operations.
- If FiscalNote is not able to obtain and maintain accurate, comprehensive, or reliable data, it could experience reduced demand for its products and services.
- FiscalNote's CQ Roll Call business currently relies on sources of revenues that have been, and likely will continue to be, negatively affected by digital commerce and media.
- FiscalNote's ability to introduce new features, integrations, capabilities, and enhancements is dependent on adequate research and development resources. If FiscalNote does not adequately fund its research and development efforts, or if its research and development investments do not translate into material enhancements to its products and services, FiscalNote may not be able to compete effectively, and its business, financial condition, results of operations and prospects may be adversely affected.
- FiscalNote's ability to introduce new features, integrations, capabilities, and enhancements is dependent on adequate research and development resources. If FiscalNote does not adequately fund its research and development efforts, or if its research and development investments do not translate into material enhancements to its products and services, FiscalNote may not be able to compete effectively, and its business, financial condition, results of operations and prospects may be adversely affected.
- Increased accessibility to free or relatively inexpensive information sources that offer comparable value to customers may reduce demand for FiscalNote's products and services.



- If FiscalNote fails to maintain and improve its methods and technologies, or anticipate new methods or technologies, for data collection, organization, and analysis, competing products and services could surpass those of FiscalNote in depth, breadth, or accuracy of its data or in other respects.
- Larger and more well-funded companies with access to significant resources, large amounts of data or data collection methods, and sophisticated technologies may shift their business model to become direct competitors to FiscalNote.
- If FiscalNote fails to protect and maintain its brands, its ability to attract and retain customers will be impaired, its reputation may be harmed, and its business, financial condition, results of operations and prospects may suffer.
- FiscalNote has a significant portion of its sales to U.S. and foreign government agencies and other highly regulated organizations, which are subject to a number of challenges and risks.
- FiscalNote assists customers in certain legislative and other governmental relations matters, which activities may be deemed to be lobbying efforts.
- FiscalNote's international operations subject it to additional risks that can adversely affect its business, results of operations and financial condition.
- FiscalNote has significant operations and assets in the UK, Belgium, Australia, South Korea, India, Singapore, and Hong Kong and, as a result, will be subject to risks inherent in doing business in those jurisdictions, which may adversely affect its financial performance and operating results.
- FiscalNote's company culture has contributed to its success and if FiscalNote cannot maintain and evolve its culture as it grows, including through acquisition, its business could be materially and adversely affected.
- FiscalNote relies on the performance of highly skilled personnel, including its management and other key employees, and the loss of one or more of such personnel, or of a significant number of team members, could harm its business.
- If FiscalNote does not effectively maintain and grow its research and development team with top talent, including employees who are trained in artificial intelligence, machine learning and advanced algorithms, FiscalNote may be unable to continue to improve its artificial intelligence capabilities, and its revenues and other results of operations could be adversely affected.
- Regulators in the U.S. and other jurisdictions where FiscalNote operates may limit FiscalNote's ability to develop or implement its proprietary artificial intelligence algorithms and/or may eliminate or restrict the confidentiality of its proprietary technology, which could have a material adverse effect on FiscalNote's financial condition and results of operations.
- Issues in the use of artificial intelligence (including machine learning) in FiscalNote's platforms may result in reputational harm or liability.
- Failure to effectively develop and expand FiscalNote's marketing and sales capabilities could harm its ability to increase its customer base, expand its engagements with existing customers, and achieve broader market acceptance of its products and services.
- Any failure to offer high-quality support and professional services for FiscalNote's customers may harm its relationships with its customers and, consequently, FiscalNote's business.
- FiscalNote's business is subject to numerous legal and regulatory risks that could have an adverse impact on its business.
- FiscalNote has incurred a significant amount of debt, some of which is secured by substantially all of FiscalNote's assets, and may in the future incur additional indebtedness. FiscalNote's payment obligations under such indebtedness may limit the funds available to FiscalNote, and the terms of FiscalNote's debt agreements may restrict its flexibility in operating its business.
- FiscalNote is currently and may in the future be involved in legal actions and claims arising in the ordinary course of business. Adverse litigation judgments or settlements resulting from legal proceedings in which FiscalNote may be involved could expose FiscalNote to monetary damages or limit the ability to operate its business.



- FiscalNote's projections and key performance metrics are subject to significant risks, assumptions, estimates and uncertainties. As a result, FiscalNote's financial and operating results may differ materially from its expectations.
- FiscalNote's use of any "open source" software under restrictive licenses could: (i) adversely affect FiscalNote's ability to license and commercialize certain elements of its proprietary code base on the commercial terms of its choosing; (ii) result in a loss of FiscalNote's trade secrets or other intellectual property rights with respect to certain portions of its proprietary code; and (iii) subject FiscalNote to litigation and other disputes.
- FiscalNote may not be able to adequately obtain, maintain, protect and enforce its proprietary and intellectual property rights in its data or technology.
- FiscalNote may in the future be sued by third parties for various claims including alleged infringement, misappropriation or other violation of proprietary intellectual property rights.
- FiscalNote is subject to sanctions, anti-corruption, anti-bribery, and similar laws, and non-compliance with such laws can subject FiscalNote to criminal penalties or significant fines and harm its business and reputation.
- The COVID-19 pandemic has materially impacted FiscalNote's operations, is still ongoing, and it or other pandemics or public health threats could adversely affect FiscalNote's business, financial condition, results of operations and prospects.
- FiscalNote may be exposed to fluctuations in foreign currency exchange rates that could adversely impact its results of operations.
- FiscalNote has entered into certain licensing agreements and other strategic relationships with third parties. These agreements and relationships may not continue and FiscalNote may not be successful in entering into other similar agreements and relationships. If FiscalNote fails to maintain its current licensing agreements or establish new relationships, it could result in loss of revenue and harm FiscalNote's business and financial condition or inability for FiscalNote to use the intellectual property licensed to it by the applicable third party.
- FiscalNote has identified material weaknesses in its internal control over financial reporting, and its management has concluded that its disclosure controls and procedures are not effective. While it is working to remediate any material weakness in its internal controls over financial reporting, it cannot assure you that additional material weaknesses will not occur in the future. If its internal control over financial reporting or its disclosure controls and procedures are not effective, it may not be able to accurately report its financial results or prevent fraud, which may cause investors to lose confidence in its reported financial information and may lead to a decline in its stock price.
- As a private company, FiscalNote has not endeavored to establish and/or maintain public company-quality internal control over financial reporting. If it fails to establish and maintain proper and effective internal control over financial reporting as a public company, its ability to produce accurate and timely financial statements could be impaired, investors may lose confidence in its financial reporting and the trading price of its shares may decline.
- FiscalNote's risk management processes and procedures may not be effective.
- FiscalNote operates in competitive markets and may be adversely affected by this competition.
- Changes in tax laws or regulations in the various tax jurisdictions to which FiscalNote is subject that are applied adversely to FiscalNote or its customers could increase the costs of FiscalNote's products and services and harm its business.



Information Technology and Data Risks

- Cyber-attacks, security, privacy, or data breaches or other security incidents that affect FiscalNote's networks or systems, or those of its service providers, involving sensitive, personal, classified or confidential information of FiscalNote or its customers could expose FiscalNote to liability under various laws and regulations across jurisdictions, decrease trust in FiscalNote and its products and services, increase the risk of litigation and governmental investigation, and harm to FiscalNote's reputation, business, and financial condition.
- FiscalNote depends on third parties for data, information and other services, and FiscalNote's ability to serve its customers could be adversely impacted if such third parties fail to fulfill their obligations, if FiscalNote is unable to effectively manage and minimize errors, failures, interruptions or delays caused by third parties or if FiscalNote's arrangements with them are terminated and suitable replacements cannot be found on commercially reasonable terms or at all.
- Technical problems or disruptions affecting customers' access to FiscalNote's services, or the software, internal applications, databases, and network systems underlying its services, could damage FiscalNote's reputation and brands and lead to reduced demand for its products and services, lower revenues, and increased costs.



Risks Related to the Ownership of New FiscalNote's Class A Common Stock

- Following the consummation of the Business Combination, only its Co-Founders will be entitled to hold shares of New FiscalNote Class B common stock, which shares will have 10 votes per share. This will limit or preclude other stockholders' ability to influence the outcome of matters submitted to stockholders for approval, including the election of directors, the approval of certain employee compensation plans, the adoption of amendments to its organizational documents and the approval of any merger, consolidation, sale of all or substantially all of its assets, or other major corporate transaction requiring stockholder approval.
- FiscalNote cannot predict the impact New FiscalNote's dual class structure may have on the stock price of New FiscalNote's Class A common stock.
- New FiscalNote will be a "controlled company" under NASDAQ listing standards, and as a result, its stockholders may not have certain corporate protections that are available to stockholders of companies that are not controlled companies.
- There may not be an active trading market for shares of New FiscalNote's Class A common stock, which may cause shares of New FiscalNote's Class A common stock to trade at a discount from their initial trading price and make it difficult to sell the shares of Class A common stock you purchase.
- Sales of a substantial number of New FiscalNote's Class A common stock in the public market by its existing shareholders could cause New FiscalNote's share price to decline.
- FiscalNote's management team has limited experience managing a public company.
- FiscalNote will incur increased costs as a result of operating as a public company, and its management will be required to devote substantial time to new compliance initiatives and corporate governance practices.
- If securities or industry analysts do not publish research or reports about its business, or if they downgrade their recommendations regarding New FiscalNote's Class A common stock, New FiscalNote's stock price and trading volume could decline.
- New FiscalNote may issue preferred stock, the terms of which could adversely affect the voting power or value of New FiscalNote's Class A common stock.
- Anti-takeover provisions in New FiscalNote's organizational documents and Delaware law might discourage or delay acquisition attempts for New FiscalNote that you might consider favorable.
- New FiscalNote's certificate of incorporation will designate the Court of Chancery of the State of Delaware as the sole and exclusive forum for certain types of actions and proceedings that may be initiated by its stockholders, which could limit New FiscalNote's stockholders' ability to obtain a favorable judicial forum for disputes with New FiscalNote or its directors, officers, employees, or other stockholders.

